

Please join me in writing to Mark Epstein, President of the Board of Trustees. Reply to this e-mail to send a message urging them to postpone the vote until the entire community has had time to assess the situation and consider alternative solutions. We need to convince them that there are better choices. This takes time and requires transparency about the challenges the institution faces with its expenditures and revenues. Simply stating a deficit and welcoming solutions within a two-week period does not respect a legacy which is now over 150 years old.

Please, tell the Board what the value of a tuition-free education has meant for you: this is not only about a budget; free education is an aspirational ideal to fight for.

So again, please reply [tuitionfree.cooper@gmail.com](mailto:tuitionfree.cooper@gmail.com). In addition to drawing Chairman Epstein's attention to our online presence, I will collate your letters and deliver them to the Board next week.

Thank you,  
Henry Chapman (Art, 2010)